



**BOARD OF TRUSTEES
OPEN MEETING
10th Floor Boardroom**

MINUTES OF FEBRUARY 26, 2020

PRESENT:	Mr. Scott Smith (Chair) Ms. Jenny Baker Ms. Janine Barry Mr. Rick Coccimiglio Ms. Linda Fabi Ms. Lee Fairclough	Mr. Michael Harris Mr. Don Kaluzny Ms. Linda Maxwell Mr. Keith Martin Mr. Tom Motz	Mr. Stan Nahrgang Dr. Peter Potts Mr. Tim Rollins Mr. Jim Stirtzinger (by phone) Ms. Marion Thomson Howell
REGRETS:	Mr. Richard Cantin		
RESOURCE:	Ms. Jui Datta Ms. Sherri Ferguson	Mr. Brian Guest Mr. Gary Higgs	Ms. Susan Hollis Ms. Anne Kelly

1.0 CALL TO ORDER: 4:05 p.m.

1.1 Opening Prayer/Reflection

Mr. Rollins provided the reflection.

1.2 Welcome Guests

There were no guests.

2.0 CONSENT AGENDA

MOTION

It was moved that:

- **The open agenda be approved as printed and circulated.**
- **There is no conflict of interest noted.**
- **The open minutes of the Board of Trustees Meeting of January 29, 2020 are approved as printed and circulated**

Moved, Seconded, VOTED AND CARRIED.

3.0 Generative Discussion – Collaborative Governance

Two documents were circulated to the members separate from the meeting package:

1) From Gridlock to Governance (Advisory Board) and 2) Collaborative Governance (RISE Brief 3). Ms. Fairclough introduced the topic, highlighting that St. Mary's is working more and more in collaboration with our health care partners and that the health system in general is trending this way. Members broke into small groups to share their own experiences in collaborative governance by reflecting on two questions: What is important in a collaborative relationship and how do we prepare for this in the future?

4.0 REPORTS

4.1 Report of the Chair: None.

4.2 Report of President

The President's report was circulated with the meeting package. In addition to what was provided in the report, Ms. Fairclough spoke to the following:

- More information is being made available about the coronavirus. It is felt that this will continue to spread and will be difficult to contain at this point. We have shifted gears at the hospital and have begun to prepare to work differently to support our patients. It is important that we collaborate with our community partners and respond to this together. Weekly calls with regional colleagues and System member organizations have been convened. We are still learning a lot about what the implications could be and are working to be as prepared as we can.
- The Ministry of Health (MOH) has announced the modernization of home care and released a time horizon for transferring the functionality of the local health integration networks to Ontario Health (OH). Some adjustments will be made to formally change related legislation. The plan is to keep the current home care functions of the LHIN outside of OH with a temporary oversight and then incorporate these at some point into OH.

4.3 Report of Chief of Staff: None.

4.4 Update from Foundation

A listing of upcoming Foundation events was circulated with the meeting package for information.

4.5 Volunteer Association Report

The Volunteer Association report was circulated with the meeting package.

4.6 Resource Planning and Utilization Committee (RP&U) Report

The RP&U open report was circulated with the meeting package.

5.0 BUSINESS

5.1 Performance Huddle Introduction

A document for discussion was sent out to the Board today by email and copies were handed out at the meeting. The material illustrated an example of what the Board might use in the future during a performance huddle to report out on some of its strategic measures. Members discussed the information and provided their feedback on the format:

- Including the 'average' line was raised at the Quality Committee.
- It is helpful to use absolute numbers where possible to easily demonstrate whether or not we have hit our target by the end of the year.
- It was suggested that the labelling be tightened up and that acronyms be spelled out.
- When there is a spike in the chart, it would be useful to include text to explain the reason.

The Board agreed to proceed with this reporting format as part of the performance huddle.

5.2 Quality Committee Report

The Quality Committee report was distributed with the meeting package. There were

no questions.

6.0 INFORMATION / EDUCATION ITEMS: None.

7.0 ADJOURNMENT: 5:15 p.m.

Motion: That the Board of Trustees move into the in camera meeting.

Moved, Seconded, VOTED AND CARRIED.

Scott Smith, Chair

Lee Fairclough, President
and Secretary to the Board

Susie Bell, Recorder