



BOARD OF TRUSTEES OPEN MEETING

Video conference

MINUTES OF JANUARY 25, 2023

PRESENT:	Ms. Marion Thomson Howell (Chair)	Ms. Linda Fabi	Ms. Kelly-Anne Salerno
	Mr. Nick Anghel	Ms. Melinda Gorgenyi	Ms. Elizabeth Witmer
	Ms. Jenny Baker	Mr. David McKee	Ms. Sherri Ferguson
	Ms. Janine Barry	Ms. Stephanie Ratza	Ms. Jill Schitka
	Mr. Greg Brooks	Mr. Rick Robertson	Dr. Peter Potts
	Ms. Maria DeBoer	Mr. Tim Rollins	Dr. Angela Good
RESOURCE:	Ms. Liz Buller (CEO, SJHS)	Mr. Mike Gourlay	Ms. Nicole Johnson
	Ms. Carol Lammers (recorder)	Ms. Sarah Farwell	Ms. Susan Dusick
REGRETS:	Mr. Gary Higgs		
GUESTS:	Ms. Aly Rowe (SJHS)		

1.0 CALL TO ORDER:

Ms. Thomson Howell called the meeting to order at 4:00 p.m., welcomed everyone to the meeting. Introductions were made to Ms. Elizabeth Witmer, a new Board Trustee.

1.1 Land Acknowledgement

Ms. Salerno provided the land acknowledgement.

1.2 Opening Prayer/Reflection

Mr. McKee provided an opening reflection.

2.0 GENERATIVE DISCUSSION

Board members were provided documentation in advance of the meeting and were divided into small groups to discuss a study on the well-being and resilience of senior leaders.

3.0 CONSENT AGENDA

Motion that the following recommendations, minutes, and reports of SMGH be approved:

- **Approval of the Open Agenda.**
- **Declaration of Conflict of Interest**
- **Approval of Open Meeting Minutes of November 30, 2022**
- **Previous meeting survey results**

Moved, Seconded, VOTED AND CARRIED.

4.0 REPORTS

4.1 Report of the Chair

Ms. Thomson Howell noted the following:

- A letter was received on Jan. 19 2023 from Mr. Michael Harris resigning from his

position on the SMGH Board

4.2 Report of President

The report of the President was circulated in advance of the meeting. Ms. Ferguson noted the following:

- Minister of Finance visit on Jan 17 was a successful and much appreciated visit, both by SMGH staff, the Minister, and other officials who participated.
- Ms. Schitka has announced her retirement as of March 31 2023. Ms. Ferguson expressed her appreciation for all that Jill has brought to SMGH during her time here.
- SMGH has received the Forbes Best Employer award for the 2nd year in a row.

4.3 Report of the SJHS CEO

In addition to the documentation provided in advance of the meeting, Ms. Buller noted the following:

- Work currently ongoing includes Budget planning, advocacy with government as well as the recent announcement regarding the independent health facilities
- Retirements announced by David Wormald, St Joes Guelph & Gary Payne SMGH Director, Spiritual Care
- International outreach program going well
- SJHS have kicked off their strategic plan
- New member organization Board Chairs Committee inaugural meeting scheduled for Feb. 6, 2023.

Alyson Rowe was invited to provide an overview of the new SJHS Strategic Plan including the various phases, timelines and how all member organizations will be engaged. Questions and comments included the following:

- Is there any engagement with patients, clinicians and physicians planned?
- Will digital/technology transformation be included?
- It was noted that the SJHS Strategic Plan aligns with those of the member organizations as well as the OHT.

4.4 Report of the SMGH Foundation

Ms. Dusick provided a verbal update, noting the following:

- The November 2022 Conrad Family Foundation campaign resulted in community donations of \$1.2M which was matched by the Conrad Family Foundation for a total of \$2.4M
- Mini-campaign for capital items will be taking place soon.
- On track to grant to SMGH \$5M for special needs programs & projects
- \$19M committed to SMGH for other projects (eye program, MRI, etc.)
- Schedule of Foundation events for 2023/24 will be made available soon and all Board members will be invited to participate.

4.5 Report of the CNE (Quality Report)

Documentation was provided to the Board in advance of the meeting. Ms. Schitka noted the following:

- COVID outbreak on 3W was resolved today (Jan 25 2023)
- High volume of patients continues; huge appreciation extended to the patient flow staff
- Accreditation gap analysis action plans underway; currently at 82% of ROPs are met.
- Work continues to secure funding for Extern Program beyond March 31 2023

No additional questions were raised.

4.6 Mission & Governance Committee

Mr. Rollins reviewed the documentation provided, noting the following:

- Board recruitment process is currently underway. Trustees are asked to share the

- link provided to assist with recruitment.
- Board Peer Review process will begin soon. Trustees are reminded complete the survey once received.
 - the Joint Special Committee Terms of Reference are being presented today for approval. Clarification was provided that minutes of the meetings will be shared with both SMGH & GRH Boards for information.

No additional questions arose.

Motion that the Board of Trustees accept the Mission & Governance Committee report and the motions noted therein.

Moved, Seconded, VOTED AND CARRIED.

4.7 Resource, Audit & Finance Committee

4.7.1 Committee Report & Financial Statements

The Committee report and supporting documentation was provided in advance of the meeting. Ms. Baker reviewed the documentation and Mr. Gourlay responded to questions that arose. The discussion included the following:

- How Bill 124 could affect the budget going forward
- How the rising interest rates are affecting SMGH
- Cardiac rate gap continues to be a concern; advocacies with the government regarding this continue.

Motion that the Board of Trustees accept the Resource, Audit & Finance Committee Report and approve the Financial Statements for the months ending October 2022 & November 2022.

Moved, Seconded, VOTED AND CARRIED.

4.7.2 Risk Update

Ms. Johnson provided a verbal update on Risk reporting, noting that changes to reporting to individual committees have begun. More information will be shared with committees in the coming months. No additional questions arose.

4.8 Culture & Human Development Committee Report

Documentation was provided in advance of the meeting. Ms. Ratza reviewed the documentation provided, specifically noting the committee will continue to monitor progress made on risk mitigation and HHR issues. The committee is considering meeting more frequently than originally anticipated.

Motion that the Board of Trustees accept the Culture & Human Development Committee Report as presented.

Moved, Seconded, VOTED AND CARRIED.

5.0 OTHER BUSINESS

5.1 Trustee Educational Events

Ms. Baker provided a verbal report on the Oct. 25th presentation she attended.

6.0 ADJOURNMENT

The open meeting adjourned at 5:46 p.m.

Motion that the Board of Trustees adjourn the open portion and move into the in-camera portion of the meeting.

Moved, Seconded, VOTED AND CARRIED.