



**BOARD OF TRUSTEES
OPEN MEETING
By Videoconference**

MINUTES OF NOVEMBER 25, 2020

PRESENT:	Mr. Scott Smith (Chair) Ms. Jenny Baker Ms. Janine Barry Ms. Linda Fabi Ms. Lee Fairclough	Dr. John Heintzman (for Dr. Peter Potts) Mr. Don Kaluzny Mr. Keith Martin Ms. Linda Maxwell	Mr. Stan Nahrgang Mr. Phil Pfeifer Mr. Tim Rollins Mr. Jim Stirtzinger Ms. Marion Thomson Howell
REGRETS:	Ms. Leisa Faulkner	Mr. Michael Harris	Dr. Bill Plaxton
GUEST:	Mr. Brian Guest		
RESOURCE:	Ms. Jui Datta Ms. Susan Dusick	Ms. Sherri Ferguson Mr. Gary Higgs	Ms. Anne Kelly

1.0 CALL TO ORDER: 4:00 p.m.

1.1 Opening Prayer/Reflection

Ms. Barry provided the reflection.

2.0 CONSENT AGENDA

MOTION

It was moved that:

- **The open agenda be approved with the change noted above.**
- **There is no conflict of interest noted.**
- **The open minutes of the Board of Trustees Meeting of October 28, 2020 are approved as printed and circulated.**
- **The report of the St. Mary's Foundation.**
- **The report of the St. Mary's Volunteer Association.**
- **The open report of the Resource Planning and Utilization Committee.**

Moved, Seconded, VOTED AND CARRIED.

3.0 Generative Discussion

Breakout groups were arranged. Trustees were asked to reflect on 2020 and discuss lessons learned that could be taken forward as a Board to help St. Mary's be the best it can be.

4.0 REPORTS

4.1 Report of the Chair: None.

4.2 Report of President

Ms. Fairclough provided the following comments:

- The region is pretty much in the red zone as it relates to all measures and COVID cases are continuing to rise; the hospital has experienced a rapid increase of COVID positive patients over this past week.
- The hospital has moved into scenario 4a of the "Optimizing Care through COVID-19 Transmission Scenarios" (Ontario Health) framework and will maintain services where we can.
- We have started to initiate some adjustments, including the cancellation of some elective procedures that require an inpatient stay, and we have chosen to keep our day surgeries open for now.
- With regard to care partners, it is the intent to try to maintain access for them at this time; we want them to be involved as long as we can.
- At the Ontario Health (OH) West region table there has been discussion about how hospitals can support each other, e.g., assisting another hospital with cardiac cases, and that we may need to work across broader distances in this regard.
- On Saturday, work with Region of Waterloo Public Health was initiated related to a management order of an independent home; the St. Mary's team and physicians stepped up to support this and we are doing everything to ensure the safety of our staff and the residents of the home.
- The three Waterloo Region hospitals CEOs are participating in a COVID-19 virtual town hall which is scheduled for November 26th at 8:00 p.m. and will be hosted by Rogers TV.

5.0 BUSINESS

5.1 Mission and Governance Committee Report

Mr. Cantin spoke to a few items the Mission and Governance Committee have been discussing and which will be brought forward to the Board as recommendations once work on them has been completed.

Motion: That the Mission and Governance Committee recommend to the Board of Trustees the renewal of the Memorandum of Understanding with the St. Mary's Foundation.

Moved, Seconded, VOTED AND CARRIED.

6.0 INFORMATION/EDUCATION ITEMS

6.1 Report on CHAO Session – November 6, 2020

The outcomes of this session as presented by the Catholic Health Association of Ontario (CHAO) were circulated to members separate from the meeting package. Mr. Nahrgang and Ms. Ferguson attended on behalf of St. Mary's.

6.2 McMaster Waterloo Region Medical School Update

Dr. Margo Mountjoy, Regional Assistant Dean, Waterloo Region Campus, McMaster DeGroote School of Medicine, gave a presentation to the WW Hospital CEOs Network at their last meeting. The link to this presentation was included in the agenda.

7.0 ADJOURNMENT: 5:06 p.m.

Motion: That the Board of Trustees move into the in camera meeting.

Moved, Seconded, VOTED AND CARRIED.

Scott Smith, Chair

Lee Fairclough, President
and Secretary to the Board

Susie Bell, Recorder