1.0 CALL TO ORDER: 4:00 p.m.

1.1 Opening Prayer/Reflection
Ms. Maxwell provided the reflection.

1.2 Welcome and Introductions
Mr. Smith introduced Ms. Cathy Bailey and Ms. Winnie Doyle.

2.0 CONSENT AGENDA

MOTION
It was moved that:
• The open agenda be approved as presented.
• There is no conflict of interest noted.
• The open minutes of the Board of Trustees Meeting of November 25, 2020 are approved as printed and circulated.
• The report of the St. Mary’s Volunteer Association.
• The open report of the Resource Planning and Utilization Committee.
• The report of the Audit Committee.

Moved, Seconded, VOTED AND CARRIED.

3.0 Generative Discussion
Members broke out into groups to discuss governance in a ‘low touch’ environment and considered the following questions: What is going well? What is not going well? What are we missing? What are our risks? What improvement steps should we take? Mr. Smith, Ms. Thomson Howell and Ms. Fairclough will review the comments from the groups. A suggestion was made to perform this same exercise sometime in the future.
4.0 Reports

4.1 Report of the Chair: None.

4.2 Report of President
The report of the President was circulated with the meeting package. Ms. Fairclough commented on the following:
- There is a correction to be made in the section on master planning regarding the Stage 0 submission date – this should read June not January.
- The outbreak on 3 East is coming to completion and is anticipated that it will be declared over today; however, we have another new outbreak on the 4th floor.
- We are seeing a slowing of COVID positive cases regionally and provincially; while there has not been a reported case of the new variant in the region, it is felt that this is likely out there and we are bracing for this.
- Overall the vaccine roll out has been going well; in terms of front-facing staff at St. Mary’s, 61% have received their first dose and it is expected that there will be some delay in some receiving their second dose; for those who wanted one, the first dose of the vaccine has been provided to all long-term care and retirement home residents in our region; the second dose could be anywhere up to 42 days; although it has not been trialed, what we know so far is that the vaccine will protect against the new variant.
- The Board was thanked for their generous donation of free coffee for staff as it was greatly appreciated.

4.3 Quality Report
A quality report was included in the meeting package. Ms. Faulkner highlighted that some of the questions that were asked for the Emergency Department (ED) return visits program were a bit different than last year and focused on COVID improvements and non-COVID related opportunities. In speaking to incidents related to falls across the Medicine Program that have resulted in injury, staff are working diligently to understand the root cause of this.

In developing our approach to care partners during the pandemic, we have tried to take into consideration the patient and family experience, and to ensure there are mechanisms for patients to connect with loved ones while an inpatient at the hospital. We have still maintained opportunities for these connections (e.g., providing virtual opportunities to support interactions), especially for those with exceptional circumstances.

5.0 Business: None.

6.0 Information/Education Items: None.

7.0 Adjournment: 4:57 p.m.

Motion: That the Board of Trustees move into the in camera meeting.

Moved, Seconded, VOTED AND CARRIED.

_____________________  ______________________  __________________
Scott Smith, Chair  Lee Fairclough, President  and Secretary to the Board  Susie Bell, Recorder